

Industrial policy for enhanced oil & gas production in Europe with CO2

The EU answer to the US shale gas/oil boom?

Makings CCS investable in The Netherlands

Carbon Capture Journal

12 November 2014

Rotterdam

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Agenda

- Why and how; the business case
- Value of CO₂-EOR and CCS in North Sea
- Comparison USA and Europe
- Innovations and drivers to stimulate CO₂-EOR in Europe
- Business model for CO₂-EOR
- Conclusions

Why CO2-EOR-EGR....?

CO2 as
feedstock

Employment
in O&G sector

Geopolitical
energy
dependency

Industrial
renaissance

Revenue to
society

How to get to CO2-EOR-EGR?

In which business case would you invest?

A

- Politically enforced market demand
- Distributor has take or pay obligation
- First in merit order due to very low variable costs
- Guaranteed revenue by large stable financial incentives for 15 years
- Off-balance financing possible with only 20 % equity
- Project can be sold to institutional investors

or

B

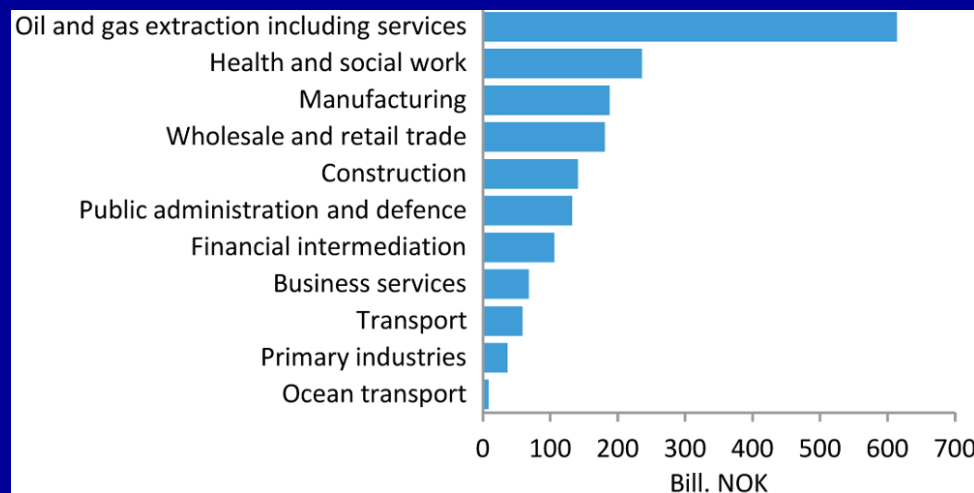
- Small and volatile financial incentives with incentive contract duration < 3 years
- Only financing with solid balance sheet (40 % equity)
- Difficult to get long term contractually agreed demand for baseload
- Potential requirement to put a very costly unit in place in exchange for a once-off investment subsidy that does not deliver required revenues
- With extra unit low in merit order and no certainty on demand

General information on the Dutch power market

- Market capacity is 24 GW, with 10 GW extra capacity coming on stream in 8 years
- Average market demand is 9 GW with peak of 14 GW, reducing with 2 % per year
- Fast growing import on the market, now roughly 3 GW

Revenue and employment North Sea Oil & Gas sector

- Employment growth (120.000 extra needed next decade UK only)
- 2013 investment budget 15 billion euro (UK)
- Median salary US\$ 98.000
- Past employment growth Norway 39 % 2000 till 2008



- Value creation in selected industries
NPD 2011, Norway
- Tax 30 % till 68 %

Value of CO2-EOR and CO2-EGR

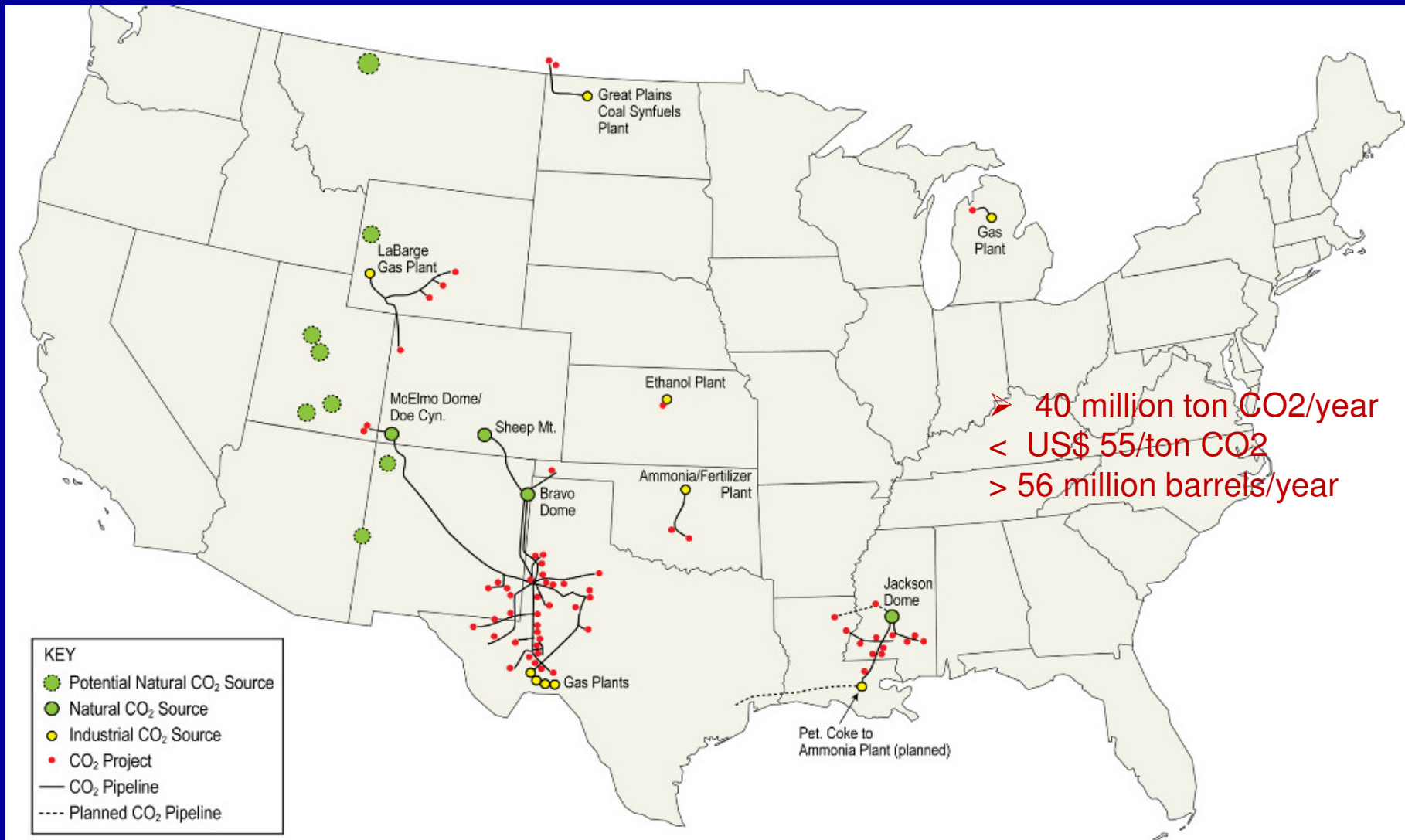
- Technically 6,8 billion barrels of oil (based on 10 % of STOIP, roughly 20 % of all cumulative oil produced) for UK, DK and NO > US\$ 680 billion
- Economically 0,7 billion barrels of oil at US\$ 70/barrel and CO2 cost of US\$45/ton excluding government funding > US\$ 49 billion till US\$ 240 billion
- Deferred abandonment US \$48 billion (UK only)
- Free up locked-in natural gas CO2-EGR (not yet quantified, possibly US\$ 50 billion)
- Funding gap at high end oil recovery 40 euro/ton CO2
- Current government funding in NL for offshore wind 183 euro/ton CO2 (excluding network and system costs)
- Total estimated value in the range of US\$ 400 billion with maximum 40 euro/ton government funding

Value of CCS

- CCS globally leads to 9,4 Gton CO₂/year reduction in 2050
- Without CCS marginal abatement costs rise to US\$300,-/ton CO₂ instead of US\$175,-/ton CO₂
- Assumptions:
 - without CCS abatement costs increase US\$125,-/ton CO₂ for 4 Gton/year CO₂ reduction
 - No value from CO₂-EOR and fossil fuel value chain
- CCS value then equates US\$500 billion per year in 2050 (in dollars at 2008)
- CCS value in EU at 2050 roughly US\$75 billion per year
- Total estimated value in EU in the range of US\$ 750 billion

However; CCS government budget globally 1,5 % of EU spending on renewables....

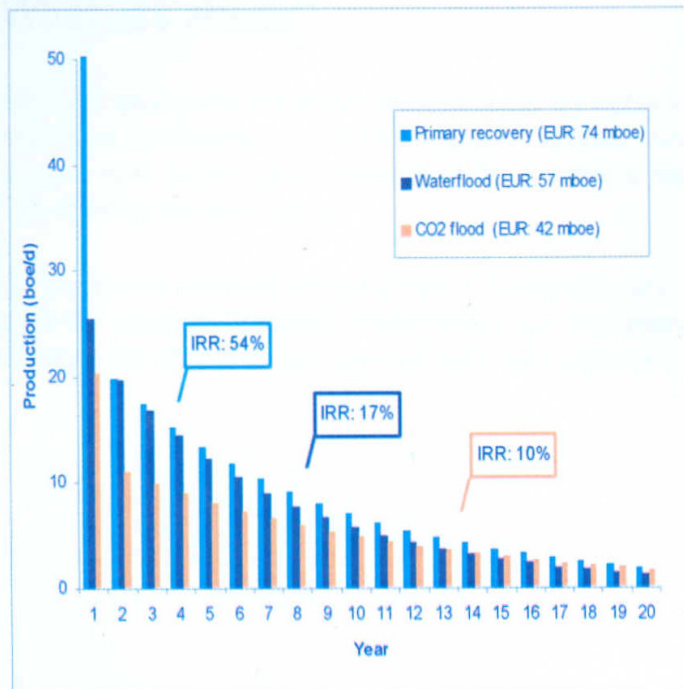
Reality in USA. Future in North Sea?



Location of Current CO₂ EOR Projects and Pipeline Infrastructure

Return on capital IRR versus time with EOR

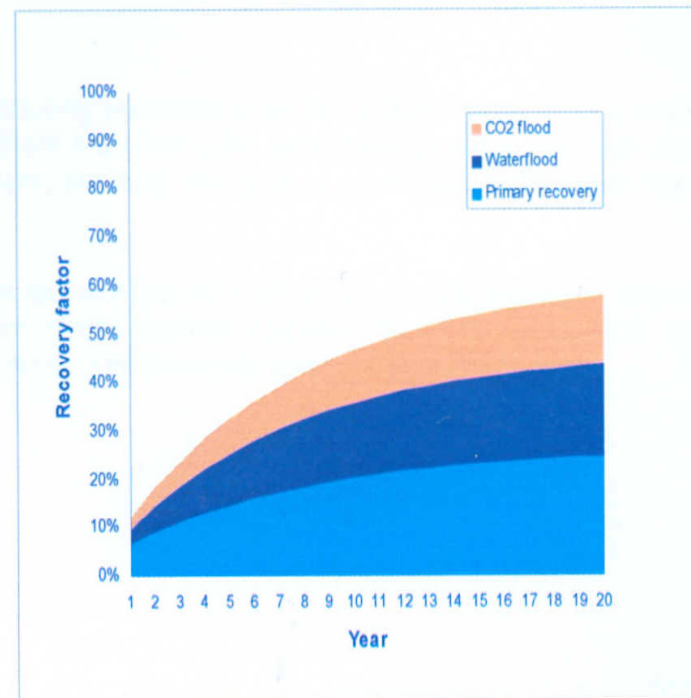
Decreasing recoverable and economics



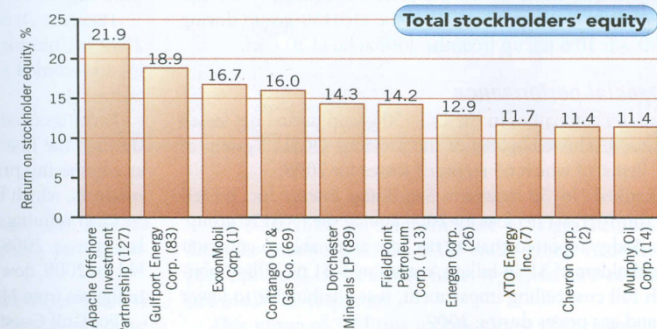
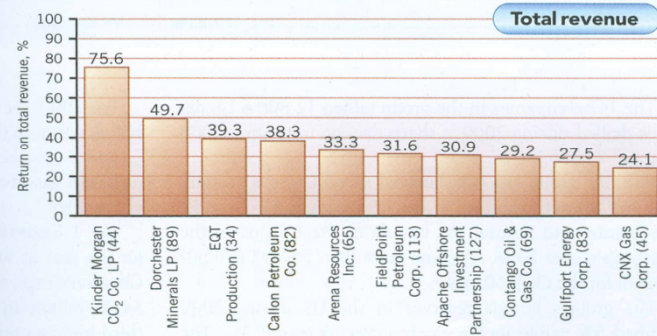
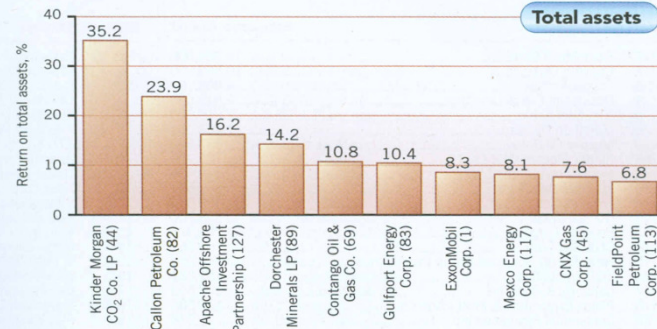
IRR calculated at US\$80/bbl

Source: Wood Mackenzie

Increased recovery of a reservoir



TOP COMPANIES IN RETURN ON...*



*Includes companies whose accounting methods vary. Excludes companies whose results were inflated by identifiable extraordinary gains. Excludes royalty trusts. Numbers in parentheses indicate rank by total assets.

Financial performance US oil companies:

- KinderMorgan CO₂ No. 1 in return on assets (35 %) and profit margin (75 %) in USA in 2009 (Oil & Gas journal)

SWOT analysis CO2-EOR North Sea (1)

Strengths

- Miscible flooding conditions
- Abundant high volume CO2 emission point sources
- Abundant buffer storage capacity
- Low seawater depth
- No hurricanes & icebergs
- CO2-EGR experience K12B field by SUEZ

Weaknesses

- No experience in offshore CO2-EOR
- No CO2 supply yet at wellhead
- Production loss during revamp
- Regulatory uncertainty
- Organization structure and culture

SWOT analysis CO2-EOR North Sea (2)

Opportunities

- Novel EP operators with different business model
- Free up locked-in natural gas
- Revitalize O&G business
- Low cost solution to mitigate CO2 emissions
- Investor appetite for (pipeline) infrastructure
- Deferred abandonment costs

Threats

- Uncertain CO2 supply due to market penetration intermittent renewables
- Prevailing national interests

Culture/business gap Oil & Gas companies versus power companies

Oil & Gas

- Global players
- Process engineering skills
- Low level of regulation
- Minor technology and business model competition

Power

- Regional markets
- Electrical engineering skills
- High level of regulation
- High technology and business model substitution

Innovations to realize CO2-EOR projects (1)

Technical

- Shipping liquid CO2 in early stage
- CO2 buffering in aquifer to allow WACO2
- Water/oil/CO2 separator installed at ship

Financial

- Fiscal policy; tax rate to 30 %
- Accounting; remove exploration cost sharing
- Lower hurdle rate
- CO2 transport companies; reduce CAPEX for EP operator

Innovations to realize CO2-EOR projects (2)

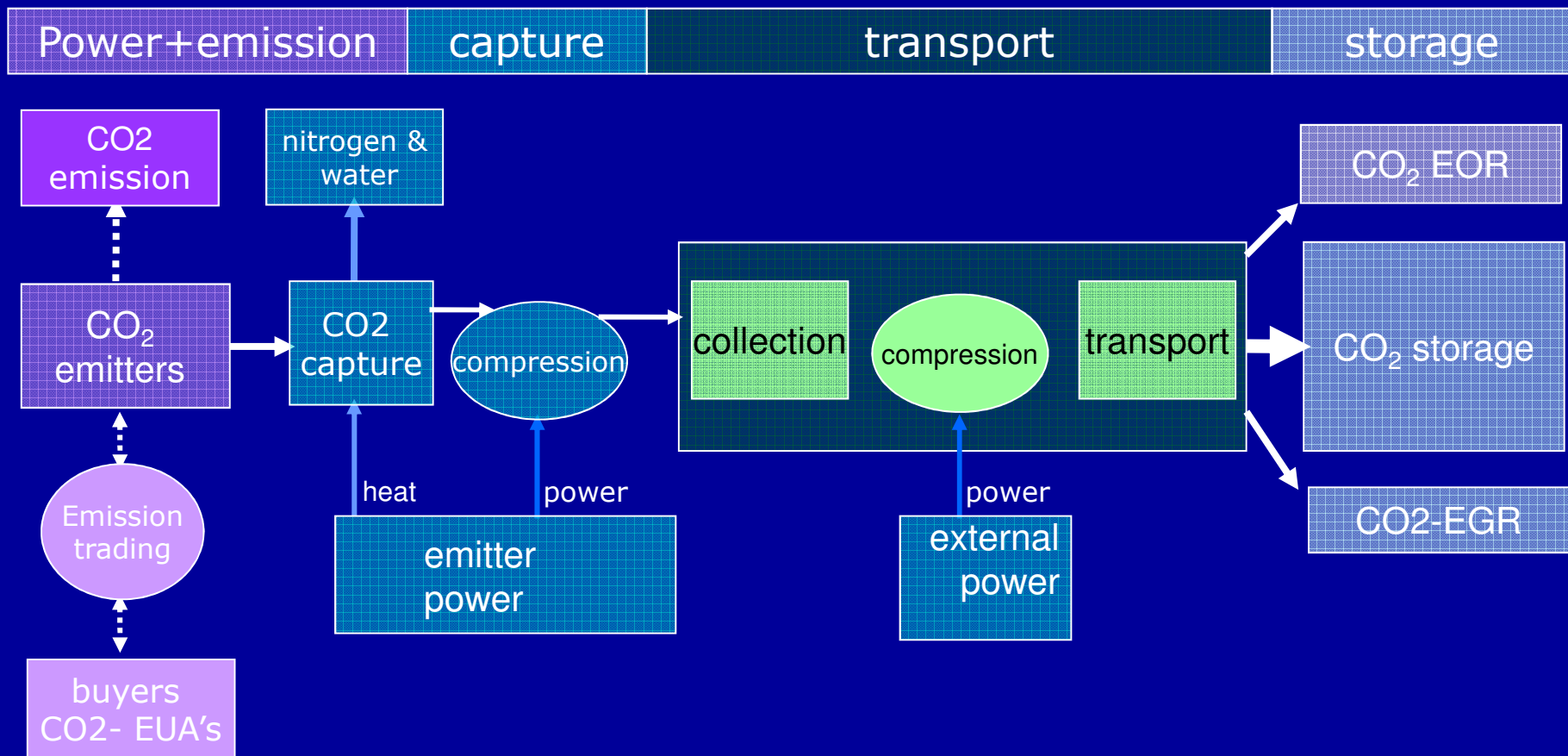
Commercial

- Long term CO2 supply contracts mirrored by long term power & heat contracts
- CO2 sourcing from coal fired power plants (gasification plants)
- Business model for independent transport

Regulatory

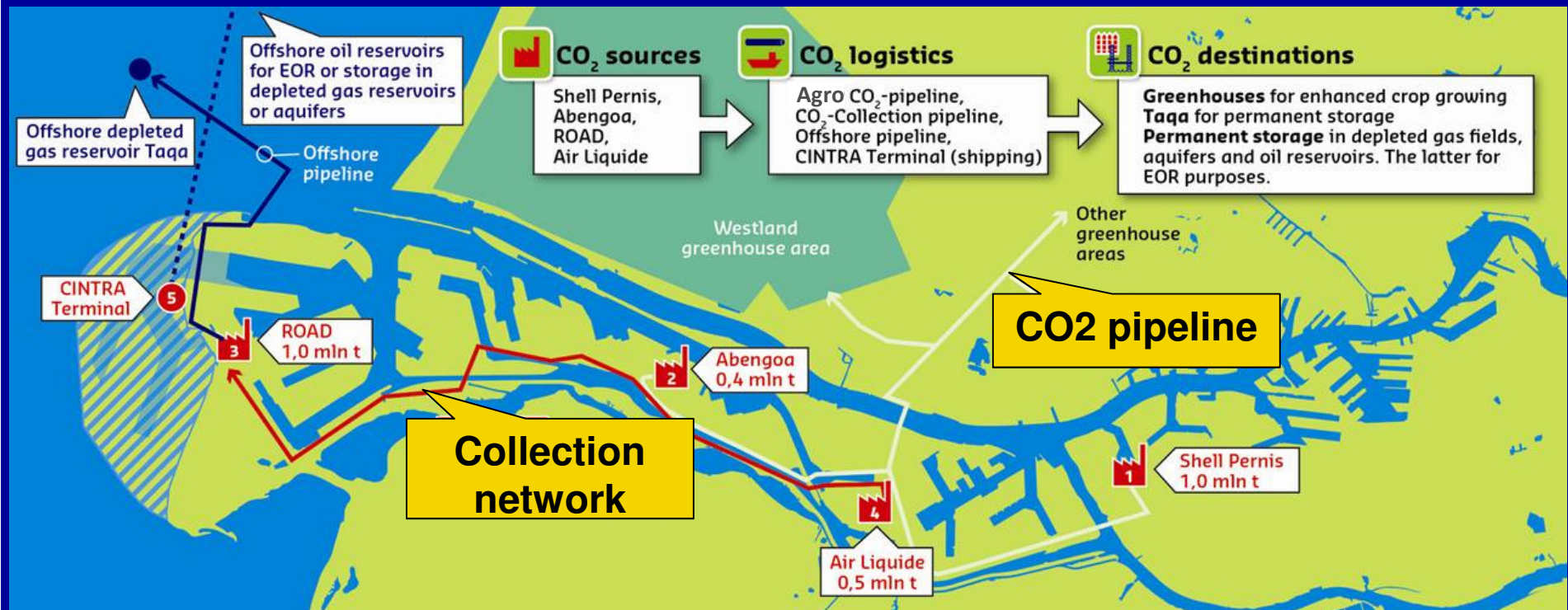
- Reduce CO2 storage liability
- Ensure preference on the grid for decarbonized power production with CO2 supply for EOR
- Tax agreements and earmarking between UK, NL, DK, NO

How to organise CO₂-EOR and CCS?

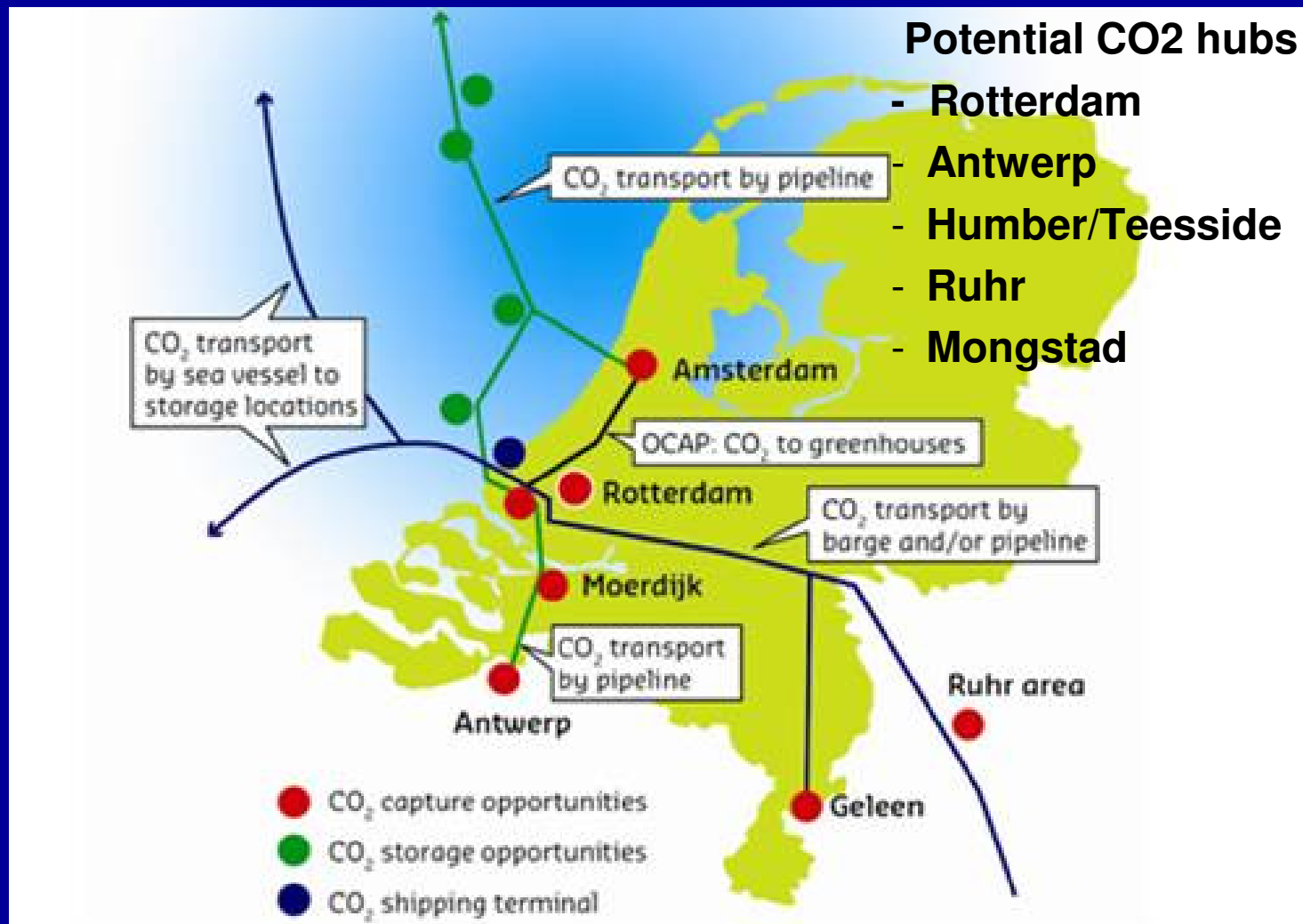


CO₂ supply contract mirrors power purchasing contract in time and volume

Foreseen CO₂ infrastructure CO₂ hub Rotterdam



The bigger picture for CO₂ transport



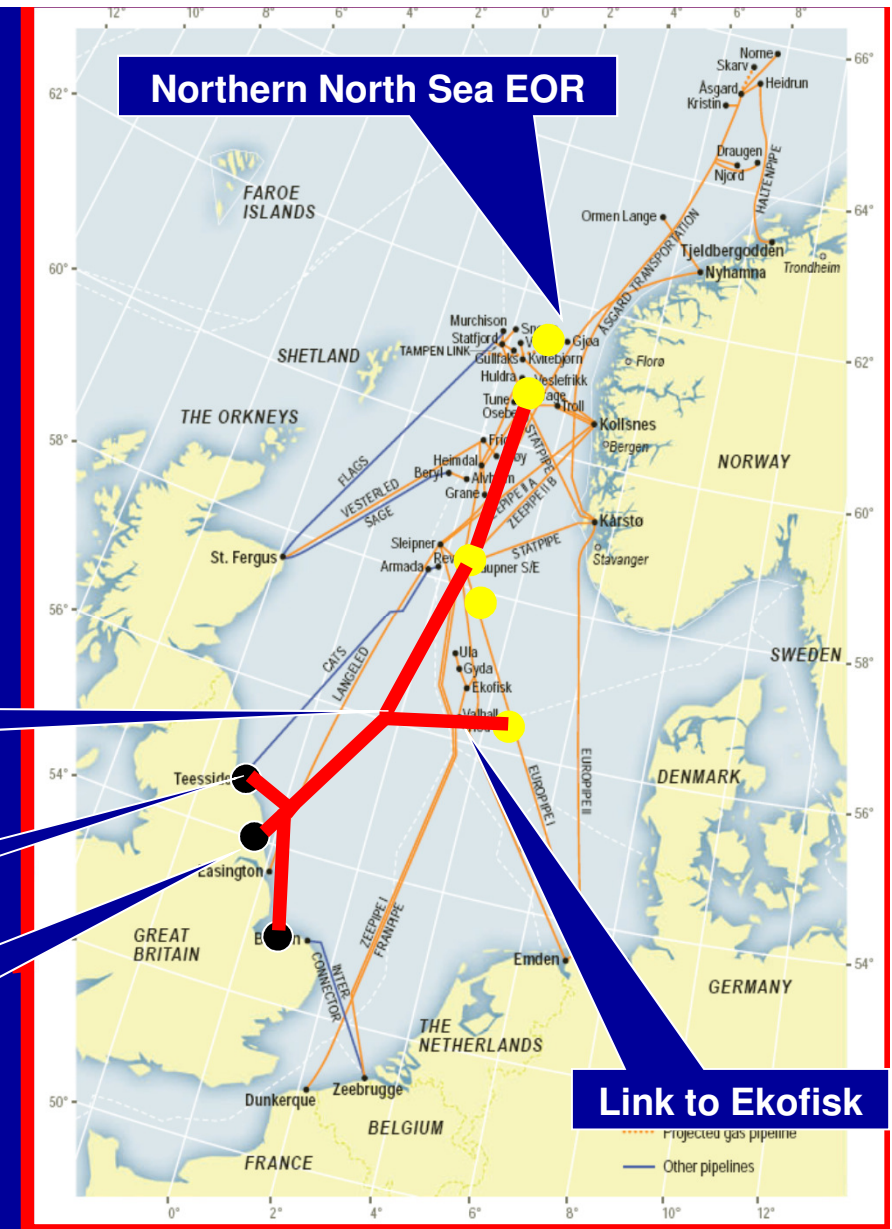
ECCO project: UK

- Key Demonstration points:
use of buffer aquifer with sub-sea completion
mixed capture cluster
over-sized pipeline
economics of reaching NNS
linkage to other sectors / Cases

Sub-sea completion with
umbilical control

Additional IGCCs at
Lynemouth and Teesside

North East Cluster
with Industrial Post-CC



Conclusions

- CO2-EOR in The North Sea is technical and economically feasible
- Requires political cooperation between North Sea countries, adaptation of regulatory and fiscal framework and new business model
- Market failure of policies for 20/20/20 ambitions need to be addressed
- Timing is critical in view of infrastructure planning, abandonment and energy/CO2 policies